



American Rescue Plan Data & Evidence Dashboard

Notable Projects - Enhancing Data & Evidence Capacity

Analysis of 200 Recovery Plan Performance Reports covering investments through July 30, 2022, with financial expenditures through June 30, 2023

Project Name	Project Description	Jurisdiction	Investment Area	Project Budget	Recovery Report
Baltimore County Government Operations Infrastructure	Baltimore County Government Operations is investing in technology infrastructure, staffing, consulting, and capacity building resources to support data-driven delivery of government programs and services.	Baltimore County, MD	Intergovernmental Collaboration	\$466,591	Baltimore County Recovery Plan SLFRF Report 2022
ARPA Project and Progress Evaluation	The Mayor's Office of Recovery Programs will collaborate with the University of Baltimore and Morgan State University to enhance program evaluation, research, and evidence-based decision-making for initiatives funded by ARPA. These university partners will offer valuable insights on implementation strategies, impact evaluation, best practices research, administrative data analysis, and performance management. The deliverables will include a comprehensive final report upon completion of the funding period, regular monthly reports, data analysis to inform the annual Recovery Plan, and on-demand reporting and analysis as needed. Through this partnership, the Mayor's Office aims to strengthen its capacity in evaluating and optimizing programs and	Baltimore, MD	Intergovernmental Collaboration	\$465,494	Baltimore Recovery Plan SLFRF Report 2022

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	services supported by ARPA funds.				
Environmental Hazard Reduction Program	CDPH is expanding its workforce to enhance data collection and analysis, waste recovery, and permitting and inspections, with a specific focus on Environmental Justice (EJ) communities. By hiring additional staff, CDPH aims to improve data accuracy, analyze health disparities, and strengthen environmental compliance within EJ communities. This initiative will also support waste recovery efforts and ensure enforcement of permits and inspections, prioritizing the health and well-being of all residents, especially those in vulnerable communities.	Chicago, IL	Workforce Development, Public Health	\$8,749,400	Chicago Recovery Plan SLFRF Report 2022
City Digital Services	The City Digital Services initiative seeks to deliver more accessible city services for residents, business and other constituents. These efforts will provide more efficient IT systems and support, enable transparency through broader access to data and maintain protections for residents' privacy and security. IT investments will enhance the effectiveness of relief and support programs addressing negative economic impacts exacerbated by the pandemic, by investing in new applications, websites, data analytics tools, and other technologies, as needed to support the Chicago Recovery Plan objectives. The initial activities of the initiative will be to provide data and transparency on the implementation of the Chicago Recovery Plan and SLFRF funds in the City of Chicago.	Chicago, IL	Infrastructure	\$10,000,000	Chicago Recovery Plan SLFRF Report 2022

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Local Affairs Recovery	<p>This project focuses on enhancing staff capacity within the Department of Local Affairs (DOLA) Executive Director's Office Recovery Office. The administrative costs will support the employment of 2.5 full-time equivalent (FTE) staff members who will be responsible for various tasks such as financial monitoring and compliance, public communications and reporting, research evaluation and analysis, equity, diversity, and inclusion analysis and coordination. These staff members will also address the State Recovery Office's requests, ensure agency compliance with federal requirements, identify underserved populations, develop outreach strategies, and carry out any additional work necessary to effectively respond to the pandemic and mitigate its negative impacts. The overall goal of this project is to ensure that the State Government of Colorado maintains its ability to responsibly and efficiently respond to the ongoing challenges posed by the pandemic.</p>	CO	Intergovernmental Collaboration	\$1,215,039	Colorado Recovery Plan SLFRF Report 2022
Behavioral Health Statewide Care Coordination Infrastructure	<p>This project aims to improve access to behavioral health services in Colorado by developing a coordinated infrastructure through a website and mobile application. The goal is to streamline access to care, connect individuals with appropriate treatments, and address social determinants of health. The initiative includes tools such as a bed tracker, provider directory, screening system, and data warehouse. In collaboration with the Office of e-Health Innovation, the project will create a user-friendly portal for easy access to behavioral health</p>	CO	Behavioral health	\$26,000,000	Colorado Recovery Plan SLFRF Report 2022

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	resources. The intended outcome is to reduce barriers and ensure Coloradans have access to quality care.				
Behavioral Health Support and Expansion	Cook County Health (CCH) and the Cook County Department of Public Health (CCDPH) are joining forces to improve community behavioral health care and access. CCH will enhance its Ambulatory Care sites by incorporating social workers, while also establishing after-hours behavioral health clinics in the community. CCDPH will expand its programs for behavioral health prevention and community-based treatment, focusing on priority communities in Cook County.	Cook County, IL	Behavioral health	\$20,687,223	Cook County Recovery Plan SLFRF Report 2022
Courts Backlog Assistance	Delaware is taking proactive measures to address court processing backlogs and provide assistance through various resources. This includes allocating additional resources to tackle the backlog, such as hiring additional staff or providing overtime for the collection of fees and victim restitution. Additionally, the implementation of Interactive Voice Response (IVR) technology will streamline the process of accepting payments and handling call volumes related to court matters. These initiatives aim to improve the efficiency and effectiveness of the court system, ensuring that cases are processed in a timely manner and individuals have access to the necessary services and support.	DE	Public Safety	\$85,167	Delaware Recovery Plan SLFRF Report 2022

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DOJ Case Management System	<p>The funding provided will be utilized to enhance and expand the Department of Justice's Case Management System (CMS) by developing a comprehensive electronic platform for creating and maintaining entire legal files. This investment aims to modernize the CMS, enabling the transition from physical documentation to a fully electronic format, facilitating more efficient and streamlined management of legal cases.</p>	DE	Public Health	\$300,000	Delaware Recovery Plan SLFRF Report 2022
DTI Digital Accessibility	<p>The Digital Government services project aims to ensure inclusive access to data, systems, and services for all users. It involves analyzing and addressing digital content such as websites and electronic forms to enhance accessibility. The project includes training, developing standards and compliance measures, and implementing remedial actions. By adhering to Web Content Accessibility Guidelines (WCAG) 2.1, this effort will promote equal access and improve inclusiveness for both citizens and employees, fostering a more accessible and user-friendly digital environment.</p>	DE	Infrastructure	\$2,000,000	Delaware Recovery Plan SLFRF Report 2022

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DHSS Health Data System	<p>The Division of Public Health's Health Systems Protection section is seeking funding to enhance or replace its current data systems. This initiative aims to transition from manual, paper-based inspections and applications to electronic reporting and recordkeeping. By implementing this upgrade, the division anticipates significant improvements in efficiency, including reduced staff time requirements. Moreover, it will enable more consistent and timely communication with the public and the regulated community. The desired outcomes are streamlined processes, enhanced efficiency, and improved interactions with stakeholders through modernized technology components.</p>	DE	Infrastructure, Public Health	\$5,000,000	Delaware Recovery Plan SLFRF Report 2022
Derelict Vessel Removal and Prevention Program	<p>The allocated funding will support the removal of derelict vessels from waterways, addressing the issues they pose as navigational and safety hazards. These vessels not only obstruct waterways but also have severe environmental consequences, such as leaking fuels, fluids, and contaminants that can harm seagrass and degrade water quality. The funding aims to mitigate these impacts and promote safer and cleaner waterways for both navigation and environmental preservation.</p>	FL	Parks and Recreation	\$36,735,894	Florida Recovery Plan SLFRF Report 2022

Project Name	Project Description	Jurisdiction	Investment Area	Project Budget	Recovery Report
Inland Protection Trust Fund - Petroleum Tank Cleanup	The Petroleum Restoration Program involves the coordination of technical oversight, management, and administrative tasks required to prioritize, assess, and remediate sites affected by petroleum and petroleum product discharges from stationary storage systems. This program focuses on the cleanup of contaminated sites and ensures that necessary actions are taken to address and mitigate the impacts caused by these discharges.	FL	Parks and Recreation	\$50,000,000	Florida Recovery Plan SLFRF Report 2022
State Emergency Operations Center	Funding is for a new State Emergency Operations Center. The current State Emergency Operations Center (SEOC) is outdated and does not adequately support the magnitude of emergency response for the State of Florida. The SEOC cannot accommodate the full cadre of Emergency Support Functions (ESF) staff needed to run logistics, operations, and response missions during an emergency. Additionally, the facility was not designed or constructed to withstand wind speeds in excess of 140 mph. Given the magnitude and frequency of events, and the emerging need for biological responses, a new facility is essential to ensure that Florida is prepared to respond to emergencies, quickly deploy resources to and aid vulnerable communities in recovery efforts, and mitigate emergency impacts for decades to come.	FL	Parks and Recreation	\$180,000,000	Florida Recovery Plan SLFRF Report 2022

Project Name	Project Description	Jurisdiction	Investment Area	Project Budget	Recovery Report
Software Product Enhancement	To effectively respond to the COVID-19 public health emergency and potential future crises, the Hidalgo County Emergency Management Department will implement Juvare WebEOC. This emergency management software streamlines communication and response efforts by enabling the sharing of data and workflows among agencies and employees. The collected data can be exported to other programs as needed. Utilizing Juvare WebEOC, the department aims to enhance information dissemination between Hidalgo County and its jurisdictions, including COVID-19 hospital statuses, personnel requests to the State of Texas, and daily COVID-19 testing of immigrants. Additionally, the software facilitates communication with constituents and other County departments through a publicly accessible form.	Hidalgo County, TX	Public Health	\$14,500	Hidalgo County Recovery Plan SLFRF Report 2022
Offender Management Information System	ARP funds will be used to enhance the Offender Management Data System to improve the management of congregate populations during COVID and achieve improved outcomes post-release.	KS	Public Safety	\$2,000,000	Kansas Recovery Plan SLFRF Report 2022

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Safety and Technology Improvements for Crime Prevention	<p>This project focuses on technology components to enhance safety within the Division of Public Health's Health Systems Protection section. It includes the integration of ESRI Geographical Information Systems (GIS) for efficient data analysis and visualization, the development of the Atlas One mobile application to streamline inspections and reporting processes, and the integration of LeadsOnline for improved collaboration with law enforcement agencies. These technology components aim to replace paper-based systems, reduce staff time, improve efficiency, and enable consistent and timely communication with the public and regulated community.</p>	Memphis, TN	Justice and Public Safety	\$6,000,000	Memphis Recovery Plan SLFRF Report 2022
Department of Emergency Communications	<p>The City has made significant investments in technology and equipment to enhance the police response to crime, particularly the rise in gun violence. These efforts include the establishment of a dedicated Department of Emergency Communications and the enhancement of emergency communication and dispatch technology. To effectively implement these systems and support the City's response to gun violence, additional staff will be recruited. Specifically, there will be an expansion of the 911 telecommunicator team to bolster dispatch operations and ensure efficient emergency response.</p>	Milwaukee, WI	Infrastructure, Justice and Public Safety	\$1,477,520	Milwaukee Recovery Plan SLFRF Report 2022

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Vaccine Immunization Network Interface (VINI) System Extension	This project extends Salesforce licenses for an additional year to maintain and operate the VINI system, which plays a crucial role in responding to the ongoing COVID-19 pandemic in New Hampshire. The VINI system, built on the Salesforce platform, enables the registration, scheduling, and administration of COVID-19 vaccines through Regional Public Health Networks, Mobile Vaccine Clinics, and a self-registration portal. Sustaining the Salesforce licensing is vital to ensure the system's continued support for these critical healthcare initiatives.	NH	Public Health	\$462,860	New Hampshire Recovery Plan SLFRF Report 2022
IT Continuity of Operations	This initiative aims to enhance core Information Technology services by implementing a cloud-based infrastructure to accommodate DoIT continuity of operation (COOP) and disaster recovery (DR) services. These services are based on business needs identified during the COVID-19 response and ongoing refinement efforts under an existing capital appropriation. The goal is to improve the ability of NH agencies to support citizens and businesses during emergency conditions that could potentially disrupt critical services, such as COVID-19. The implementation of a flexible and scalable cloud platform will provide a more dynamic environment, ensuring that critical systems and services are available to agencies, citizens, and businesses in the event of a crisis.	NH	Infrastructure	\$871,487	New Hampshire Recovery Plan SLFRF Report 2022

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Cybersecurity Improvements	<p>The ongoing COVID-19 public health emergency has posed significant risks to the confidentiality, integrity, and availability of critical personal and public health information in New Hampshire. To address these risks, the state's cybersecurity program is being enhanced to monitor and protect the flow of COVID-19-related citizen and public health data. This includes ensuring the secure transmission of information between state systems and cloud-hosted applications, implementing strong identity verification measures to counter phishing and ransomware attacks, and expanding cyber threat analysis capabilities to proactively detect and block malicious cyber activities. By investing in infrastructure improvements using funds from the ARP, the State of New Hampshire aims to strengthen its cybersecurity defenses and safeguard critical data from the threats posed by the ongoing public health emergency.</p>	NH	Infrastructure	\$2,086,000	New Hampshire Recovery Plan SLFRF Report 2022
Cloud Services	<p>The state has initiated the implementation of cloud services using ARP funding. To sustain and enhance the functionality of these tools, additional funds are required to ensure effective management and ongoing support. The cloud services have become vital platforms for the state, facilitating remote work capabilities and enabling agencies to effectively serve citizens and businesses during the crisis. These solutions offer flexibility, scalability, and the ability to adapt to changing needs, empowering the state to swiftly respond to disasters while minimizing strain on its infrastructure. Moreover, they</p>	NH	Infrastructure	\$3,449,700	New Hampshire Recovery Plan SLFRF Report 2022

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	provide the flexibility and advanced features necessary for state agencies to expand and improve citizen services.				
Cyber Insurance Protection Program	The project aims to establish a proactive cybersecurity self-insurance and protection program. With the rise in cyber attacks on State of New Hampshire systems during the COVID-19 pandemic, the traditional cyber insurance coverage has become insufficient in mitigating the increased risk. Cyber insurance carriers have scaled back coverage and increased costs, which prompted a shift in the approach to cyber risk management. The emergence of Ransomware has highlighted the need for a proactive strategy to prevent critical state services from being disrupted. This transition involves moving away from a reactive approach, such as relying solely on cyber insurance, towards a proactive risk management approach.	NH	Infrastructure	\$6,744,385	New Hampshire Recovery Plan SLFRF Report 2022
Upgrading the Offender Management System (OMS)	The NH Department of Corrections Offender Management System (OMS) called CORIS is an end-of-life customized system which is critical to business operations and offender records management. Changes in commercial support for certain technologies and the evolution of the information security landscape have caused the system to no longer be supportable within 5 years time. The OMS upgrade project will manage the upgrade from V4, a highly customized and costly to support on-premise system to V8, a Commercial Off-The-Shelf (COTS) system provided as a SaaS solution. This will allow agency operations to modernize and continue uninterrupted.	NH	Justice and Public Safety	\$7,156,500	New Hampshire Recovery Plan SLFRF Report 2022

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Critical IT Infrastructure	<p>This initiative focuses on Core IT infrastructure modernization, encompassing various components to enhance security, monitoring capabilities, and infrastructure scalability to meet business needs during the challenging times of COVID-19. The key areas of focus include Network Continuity, DoIT DR/COOP, and Backup. Network Continuity involves replacing end-of-life core network infrastructure, addressing capacity constraints, security, and compliance issues. DoIT DR/COOP accelerates the planned core infrastructure solution and replaces aged infrastructure in the primary Data Center to ensure reliable operations. Additionally, the initiative aims to modernize the backup architecture and storage environments for improved resiliency through consolidation and implementation of new technologies. Regular backups are vital to maintaining the organization's overall resilience.</p>	NH	Infrastructure	\$23,600,000	New Hampshire Recovery Plan SLFRF Report 2022

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Black Economic Prosperity Project	<p>This project will include several objectives: 1. Creating a regional Black economic prosperity dashboard that captures essential metrics reflecting the economic well-being of Black residents in the Portland metro region, updating it annually to analyze trends and provide public reports on the status of Black economic prosperity. 2. Formulating a Regional Strategic Plan for Black Economic Prosperity that utilizes the dashboard's key metrics to identify solutions and define desired outcomes aimed at enhancing economic prosperity factors for Black residents. 3. Allocating resources to establish the position of the Director of Black Economic Advancement, who will spearhead the development of the dashboard and strategic plan, and potentially oversee the establishment of a Regional Center for Black Economic Advancement.</p>	OR	Parks and Recreation	\$200,000	Oregon Recovery Plan SLFRF Report 2022
Community and Workforce Development Data System Upgrade	<p>Funding will be allocated to enhance the effectiveness of economic relief programs, particularly those aimed at providing eviction legal services to households impacted by COVID-19. These funds will be utilized to establish a data management system that enables efficient tracking and reporting of program enrollment and the distribution of vital support to individuals affected by the pandemic. This investment aims to ensure that assistance reaches those in need and facilitates effective management and evaluation of the relief efforts.</p>	Pima County, AZ	Workforce Development, Parks and Recreation	\$567,934	Pima County Recovery Plan SLFRF Report 2022

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Rescue Plan Program Delivery	Portland City Council has allocated funds for internal infrastructure to support the effective delivery of Rescue Plan projects. This infrastructure includes project management, equity analysis, data and reporting, procurement, grants management, communications, and government relations. The Delivery Team will provide coordination, guidance, and support to ensure compliance with regulations and meet program performance expectations. This work will continue until the end of the 2024 calendar year.	Portland, OR	Intergovernmental Collaboration	\$3,416,646	Portland Recovery Plan SLFRF Report 2022
Community Engagement Software Platform	The implementation of community engagement software will enhance communication with the community regarding actions, programs, and projects that impact health and well-being. This software will enable the city to effectively share important information, including vaccination updates, public health resources, and support services. It will serve as a valuable tool to engage populations facing barriers such as work schedules, allowing them to provide input at their convenience. Community input is crucial for addressing identified gaps and ensuring responsive efforts. Additionally, the software will facilitate communication about programs supported by ARPA funding and enable performance tracking.	Riverside, CA	COVID Mitigation & Prevention	\$450,000	Riverside Recovery Plan SLFRF Report 2022
Data Analytics & Software	The funds will be utilized to create an ITSA data analytics team, comprising a Government Services Administrator, Programmer Analyst III, two Data Research Analysts, and a GIS Specialist. This dedicated team will lay the groundwork for expanding the City's data capabilities by effectively	St. Louis, MO	Infrastructure	\$662,050	St. Louis Recovery Plan SLFRF Report 2022

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	harnessing and analyzing the ever-expanding wealth of data generated within the City.				
Community Well Being - Crisis Intervention	The City of Stockton has collaborated with Community Medical Centers to establish a pilot crisis assistance and family support program, aiming to offer supplementary resources to community members facing challenges related to mental and behavioral well-being, substance abuse, and homelessness. The program involves engagement from community-based organizations and other stakeholders to develop communication plans with the police and fire departments, as well as referral systems. The program design encompasses the establishment of hotlines/warmlines, outreach and intervention support, training in crisis intervention and de-escalation techniques, and fostering positive interactions with partner agencies, all with the goal of achieving improved outcomes for individuals in need.	Stockton, CA	Public Health, Behavioral health	\$5,760,000	Stockton Recovery Plan SLFRF Report 2022
Electronic Workpapers for Remote Workforce	Internal Auditors across Tennessee agencies are tasked with performing assurance and consulting services designed to add value and improve operations. The monitoring of internal control performance remotely and the ability to respond to public health concerns would be enhanced by electronic workpapers offering the analysis of aggregate risks and findings.	TN	Public Health	\$1,333,943	Tennessee Recovery Plan SLFRF Report 2022

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STS Enterprise Data Analytics	<p>The COVID-19 pandemic has brought a heightened awareness of the importance of our underlying infrastructure. The rapid shift to remote work highlighted the need for a swift modernization and expansion of our infrastructure to meet new demands, enhance scalability, and improve citizen-facing services. Through a range of strategic projects, we aim to revolutionize the amount of physical and digital infrastructure required to support remote work and the growing needs of state agencies. These initiatives will eliminate barriers to collaboration, establish a model environment within the state government, and pave the way for successful implementation of other ARPA-related projects. Ultimately, our goal is to provide a safe and collaborative environment for both our citizens and employees to conduct business while maintaining the highest standards of efficiency and effectiveness.</p>	TN	Intergovernmental Collaboration	\$11,920,000	Tennessee Recovery Plan SLFRF Report 2022
Electronic Health Records Project and Supporting Infrastructure	<p>By investing in electronic records infrastructure, healthcare and behavioral health providers will gain the ability to deliver more efficient care to their patients, free from the limitations of the current inadequate hard copy medical records system. This shift will eliminate time-consuming tasks associated with managing physical records and allow providers to focus more on providing essential patient care.</p>	TN	Public Health	\$13,050,000	Tennessee Recovery Plan SLFRF Report 2022

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STS Cloud	As Tennessee shifts its focus towards recovery from the initial COVID-19 crisis, the State Technology Services (STS) recognizes the importance of developing capabilities that go beyond cost reduction and support long-term prosperity for businesses and citizens. By leveraging lessons learned and recalibrating resources, expenses, and security measures, Tennessee can embrace the "new normal" and enhance operations. The adoption of cloud computing plays a crucial role in this transformational mission, enabling the state to identify savings, improve efficiencies, and embrace new technologies to drive innovation.	TN	Infrastructure	\$45,600,000	Tennessee Recovery Plan SLFRF Report 2022
Data Center and Network Enhancements	This project will be used to facilitate improvements to Utah's information systems such as enabling cloud infrastructure and application migration, providing additional network security and enhancements and moving the state data center. Completion of this project will provide a robust, scalable, secure, redundant network to meet customer needs now and into the future.	UT	Intergovernmental Collaboration	\$35,000,000	Utah Recovery Plan SLFRF Report 2022
Information Systems Enhancements	The pandemic illuminated the fact that public health legacy IT systems are not able to meet the needs of a large-scale response such as was needed for the COVID-19 pandemic response. This project will be used to facilitate cloud infrastructure and application migration, and improving coordination for data sharing and case management. By relocating to public cloud technologies or newer data centers, we can increase agility, scalability, redundancy and security to better protect citizens' data	UT	Public Health	\$57,376,600	Utah Recovery Plan SLFRF Report 2022

Project Name	Project Description	Jurisdiction	Investment Area	Project Budget	Recovery Report
	and better serve customers for generations to come.				
Affordable Housing Database	Wake County is utilizing ARP funds to develop an affordable housing database using Geographic Information System (GIS) technology. This database will serve as a comprehensive and accessible resource, providing valuable information on affordable housing options within the county. By leveraging GIS, Wake County aims to enhance its ability to track, analyze, and visualize housing data, enabling better decision-making and planning in the affordable housing sector. This initiative will contribute to addressing the housing needs of the community, improving access to affordable housing opportunities, and promoting equitable development throughout Wake County.	Wake County, NC	Housing & Homelessness Services	\$350,000	Wake County Recovery Plan SLFRF Report 2022
Data Equity Assessment	Washington County's Data Equity Assessment focuses on analyzing the tools and strategies utilized by various departments within the county. This assessment aims to identify any gaps or disparities in data equity and prepare for a comprehensive approach to ensure equitable data practices for the implementation and evaluation of ARPA programs. By conducting a thorough systems analysis, the county aims to enhance its data practices and promote equity in the utilization of data across departments.	Washington County, OR	Intergovernmental Collaboration	\$300,000	Washington County Recovery Plan SLFRF Report 2022

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Equal Justice Wyoming	<p>The Division of Public Health's Health Systems Protection section is planning to enhance or replace its current data systems. This initiative aims to transition from manual, paper-based inspections and applications to electronic reporting and recordkeeping. By implementing this upgrade, the division anticipates significant improvements in efficiency, including reduced staff time requirements. Moreover, it will enable more consistent and timely communication with the public and the regulated community. The desired outcomes of this funding request are streamlined processes, enhanced efficiency, and improved interactions with stakeholders through modernized technology components.</p>	WY	Justice and Public Safety	\$442,900	Wyoming Recovery Plan SLFRF Report 2022